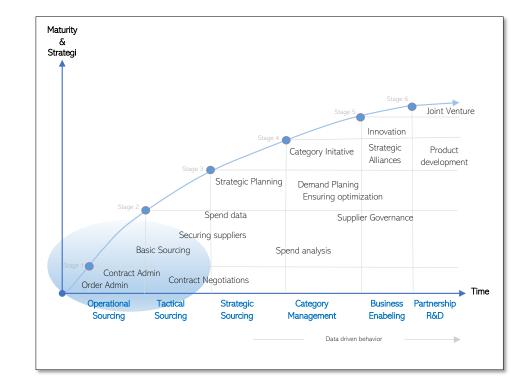


Procurement - Maturity and Development

- Procurement organization normally operates in various stage simultaneously.
- Many procurement units perceive themselves operate on a strategic level. However, in reality the focus is on basic sourcing, contract negotiations and admin associated to purchasing orders, invoice and payments
- The degree of maturity of procurement depends on the environment, industry and the culture an organisation operates in.
- The higher maturity level indicates the more strategic value is excepted by procurement in order to secure goods, service and know-how for product development, R&D, material, components etc
- The implementation and use of digital tools for process analysis improvements helps organization to be data driven in decision making
- Ambiguous set-up of the procurement unit and insufficient collaboration with business areas, is often a foundation for a dysfunctional organisation affecting productivity



Generic Ilustration